

Growing into the preferred global food packaging brand

Roadshow presentation May-June 2017

Huhtamaki



We're the global specialist in packaging for food and drink

Net sales

€2.9bn

Comparable growth

3%



EBIT margin

9.3%

ROI

14.6%



Our ambition

The preferred global
food packaging brand

Employees

17,300



Manufacturing sites

76

Operations in
34 countries



Our purpose

Helping great products
reach more people,
more easily.

We're well positioned to deliver on our ambitions

Who we are:

Who we serve:

What we offer:

Main materials we use:

#1

FOODSERVICE
packaging company
operating globally



Paperboard

#1

FIBER PACKAGING
company globally



Recycled fibers

#1

FLEXIBLE PACKAGING
company in emerging
markets



Plastic & other
materials

Our three business areas are organized into four reporting segments

Foodservice packaging



Foodservice Europe-Asia-Oceania and North America

- 39 plants on 5 continents
- 8,800 employees
- €1.7bn net sales

Flexible packaging



Flexible Packaging

- 26 plants on 3 continents
- 6,700 employees
- M€870 net sales

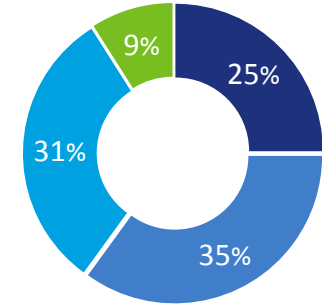
Fiber packaging



Fiber Packaging

- 11 plants on 4 continents
- 1,700 employees
- M€270 net sales

Share of net sales per segment in 2016



- Foodservice Europe-Asia-Oceania
- North America
- Flexible Packaging
- Fiber Packaging

Foodservice E-A-O: Geared for profitable growth

Foodservice paper and plastic disposable tableware, such as cups and lids, is supplied to foodservice operators, fast food restaurants and coffee shops. The segment has production in Europe, South Africa, Middle East, Asia and Oceania.

Our products



Net sales by geography



Our competitive advantages

- Unique footprint
- Wide product range
- High standards to operate applied in all locations
- Renewed innovations roadmap
- Sourcing ability
- Solid operating efficiency and up-to-date manufacturing capacity

Our customers



Market position



Key competitors

Seda, HK Cups, International Paper and local players

M€	Long-term ambition	LTM Q1 17	2016	2015	2014	2013	2012	2011
Net sales		774.6	741.0	667.5	620.4	629.1	626.8	524.1
Comparable growth	5-7%	3% ¹	5%	4%	4%	2%	-1%	0%
EBIT		66.6	63.2	52.4	57.4	46.9	38.1	20.0
Margin	9-11%	8.6%	8.5%	7.9%	9.3%	7.5%	6.1%	3.8%
RONA	15+%	13.4%	13.7%	14.2%	17.6%	13.9%	11.6%	7.8%
Capex		53.1	46.9	39.6	33.6	16.8	21.1	20.9
Operating cash flow		42.0	38.0	35.4	41.9	55.9	39.7	10.7



Focus areas

- Footprint expansion
- Product portfolio expansion, especially folded carton and bags & wraps
- Execution of the renewed innovation roadmap with emphasis on sustainability and aim for enhanced differentiation
- Sourcing collaboration across segments

North America: Continue on the growth path

The North America segment serves local markets with foodservice packaging, Chinet® disposable tableware as well as ice-cream containers and other consumer goods packaging products. The segment has production in the United States and Mexico.

Our products



Net sales by market channel



Our competitive advantages

- Leading shaped paperboard converter
- 21st century new capacity
- Capability for customer promotions
- Molded fiber competence and scale, Chinet® brand
- Uniquely global in foodservice packaging
- Ice-cream systems offering

M€	Long-term ambition	LTM Q1 17	2016	2015	2014	2013	2012	2011
Net sales		1,017.2	1,005.1	947.7	769.3	725.3	704.3	532.3
Comparable growth	2-5%	2% ¹	6%	4%	6%	5%	5%	-4%
EBIT		109.3	107.6	88.2	38.4	38.4	53.0	43.5
Margin	9-10%	10.7%	10.7%	9.3%	5.0%	5.3%	7.5%	8.2%
RONA	11-14%	16.0%	16.3%	14.1%	7.2%	8.0%	11.7%	11.2%
Capex		111.7	97.9	40.9	36.7	66.7	31.5	24.0
Operating cash flow		13.0	40.4	61.1	18.7	-15.0	28.7	43.5

Our customers



Market position

#1 globally operating foodservice packaging company

Key competitors

International Paper, Dart/Solo, Reynolds/Pactiv, AJM, Koch/Georgia Pacific, Aspen, Rock Tenn, Gen Pak



Focus areas

- Replicate Batavia success in Goodyear, AZ
- Build culture to attract best employees and best customers
- Leverage our capacity in foodservice paperboard packaging and retail store brands



¹ For Q1 17

Flexible Packaging: Strengthening our position

Flexible packaging is used for a wide range of consumer products including food, pet food, hygiene and health care products. The segment serves global markets from production units in Europe, Middle East, Asia and South America.

Our products



Sales by geography



Our competitive advantages

- Unmatched footprint in emerging markets
- Good reputation among blue-chip customers
- Global R&D knowhow to speed up innovations & commercialization
- Wide product offering
- Strong teams & resource pool in India

M€	Long-term ambition	LTM Q1 17	2016	2015	2014	2013	2012	2011
Net sales		883.2	868.6	868.9	618.0	585.8	573.3	578.3
Comparable growth	6-8%	3% ¹	-1%	3%	7%	4%	2%	4%
EBIT		73.8	73.8	68.8	45.5	44.0	44.6	38.3
Margin	9-11%	8.4%	8.5%	7.9%	7.4%	7.5%	7.8%	6.6%
RONA	15+%	11.5%	11.6%	12.3%	13.6%	13.3%	13.8%	9.3%
Capex		28.5	25.7	31.6	24.7	15.6	19.8	18.6
Operating cash flow		87.4	87.9	63.5	27.8	34.8	41.4	39.7

Our customers

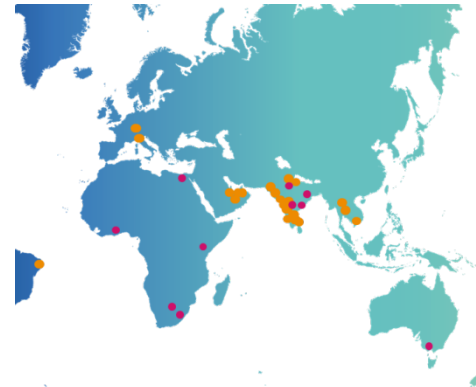


Market position



Key competitors

Amcor, Constantia, Bemis, Dai Nippon, regional and local players



Focus areas

- Harvest full benefits of the recent growth initiatives
- Seize the momentum with global key accounts
- Offer best-in-market innovation capability
- Build capacity for organic growth and seek for potential acquisition targets

Fiber Packaging: Focus on profitable growth to enhance our positions

Recycled and other natural fibers are used to make fresh product packaging, such as egg, fruit, food and drink packaging. The segment has production in Europe, Oceania, Africa and South America.

Our products



Sales by geography



- Europe
- ROW

Our competitive advantages

- Full control throughout the value chain from raw material sourcing to NPD
- Centralized R&D
- Sustainability knowhow
- Local service backed by global knowledge
- Strong teams and continuous knowledge sharing

M€	Long-term ambition	LTM Q1 17	2016	2015	2014	2013	2012	2011
Net sales		274.6	267.8	260.3	247.0	236.3	237.3	244.0
Comparable growth	5-7%	4% ¹	5%	5%	9%	6%	4%	3%
EBIT		33.7	34.6	33.5	35.0	29.6	26.4	20.9
Margin	13-15%	12.3%	12.9%	12.9%	14.2%	12.5%	11.1%	8.6%
RONA	18+%	15.6%	16.4%	17.7%	20.4%	18.2%	16.1%	12.0%
Capex		27.6	27.6	34.1	27.3	18.9	14.8	11.2
Operating cash flow		18.0	16.7	9.9	17.5	21.0	25.6	18.5

Our customers



Gebr. Van Beek Group

Market position



Key competitors

Hartmann, Pactiv, local players, plastics manufacturers



Focus areas

- Continued investments in new capacity
- Expansion of product portfolio
- Active interest in potential acquisitions
- Innovations and sustainability
- Continuous improvement: operational efficiency, cost mgmt
- Knowledge sharing

Huhtamaki

¹ For Q1 17

Growing into a preferred global
food packaging brand – next steps

Megatrends support food packaging growth...

Food packaging offers stable
growth opportunities
over the cycle

Food contact
requirements create
a higher entry barrier

Innovations create more
sustainable and easy-to-use
packaging

Megatrends create opportunities for us



More people



Growing middle class



More urban

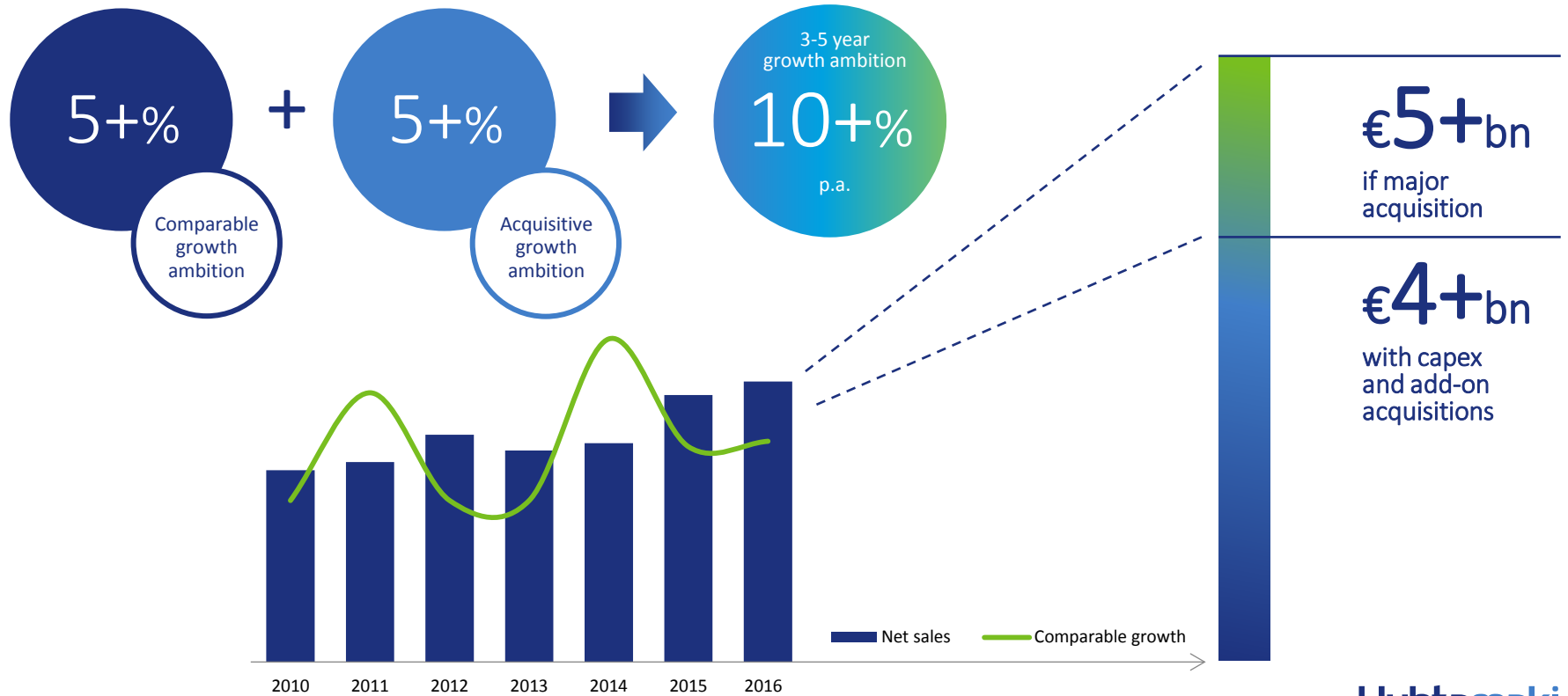


More sustainable

... and our positions offer good opportunities

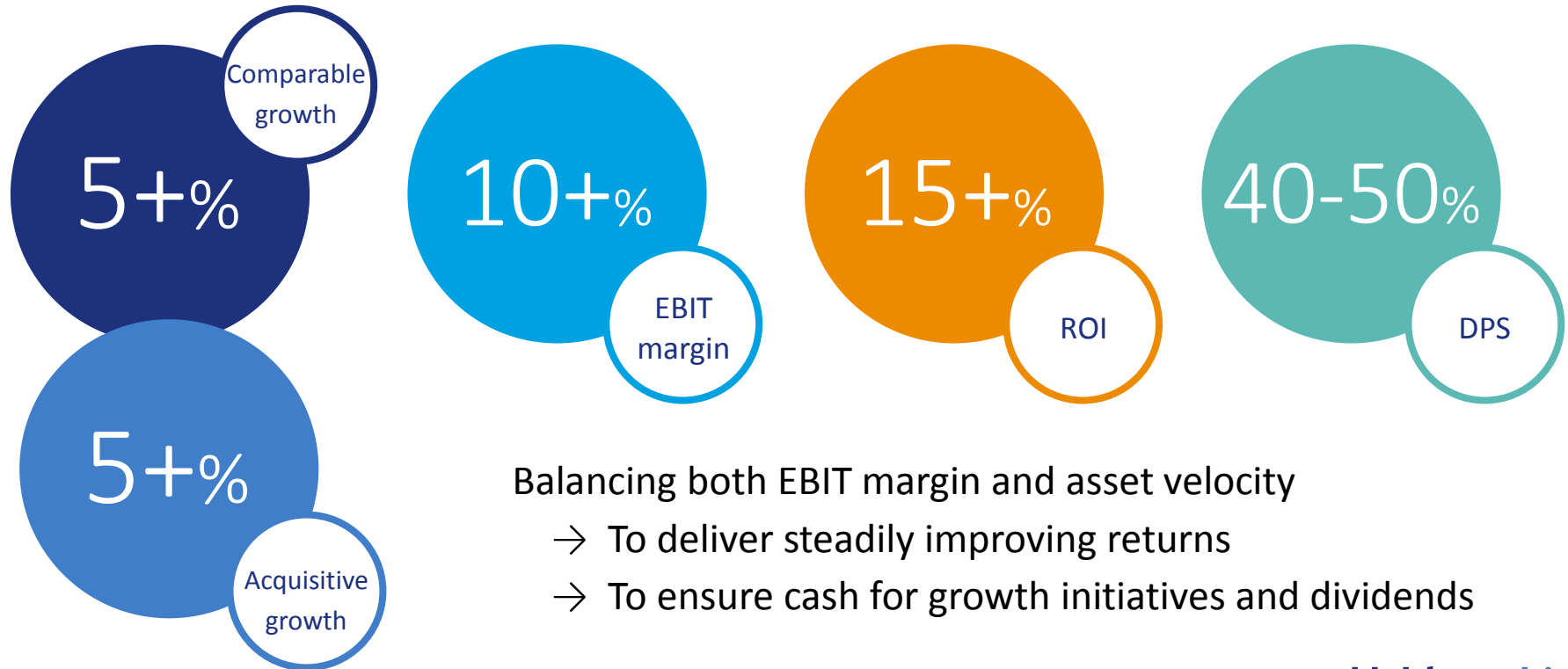


We target long-term growth both organically and via acquisitions



Growth and operational efficiency drive profitability improvement

– Summary of our new long-term ambitions



We're an industrial manufacturing company by nature

In 2012-2016, we have invested

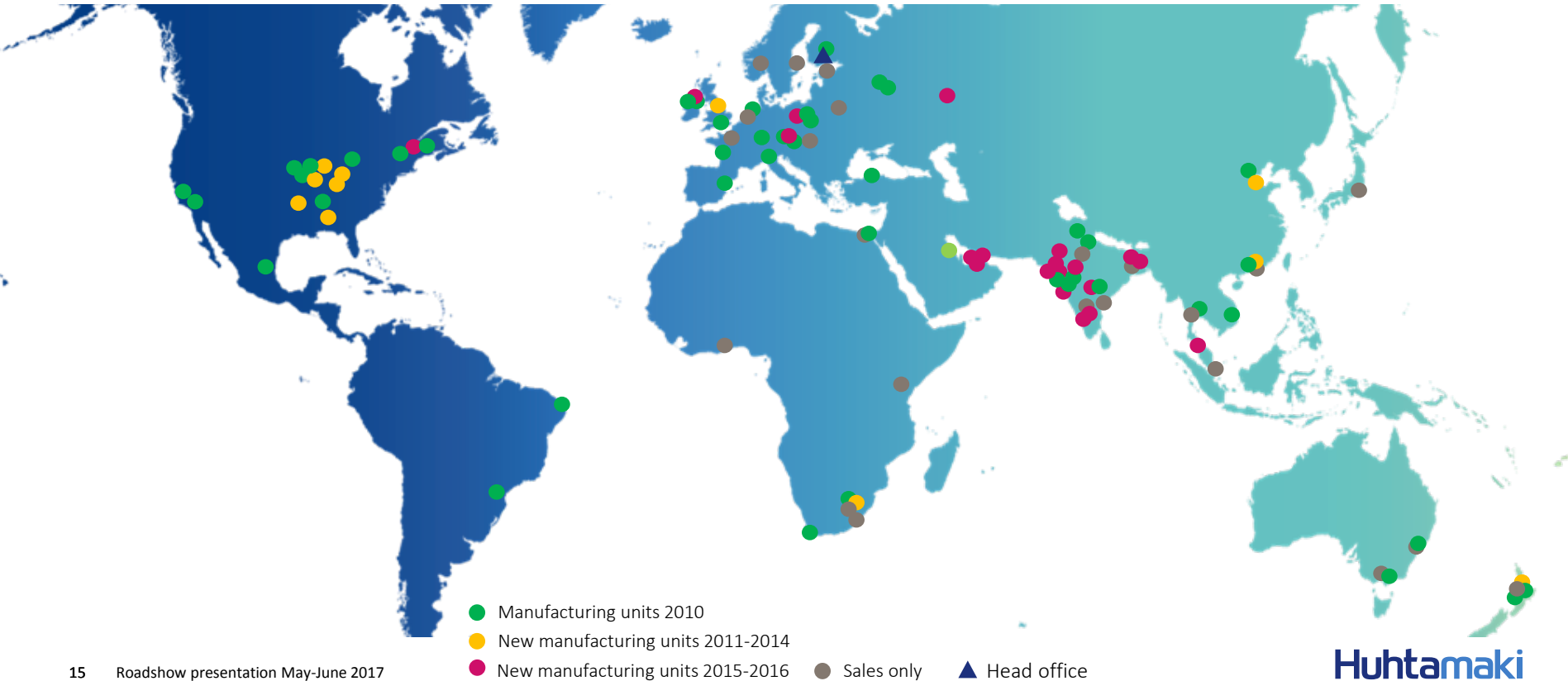
- M€688 in organic growth as capex
 - M€415 in acquisitions
- **Topline growth approx. €1bn⁽¹⁾
with CAGR at approx. 9.1%**

And we continue to address profitable growth opportunities

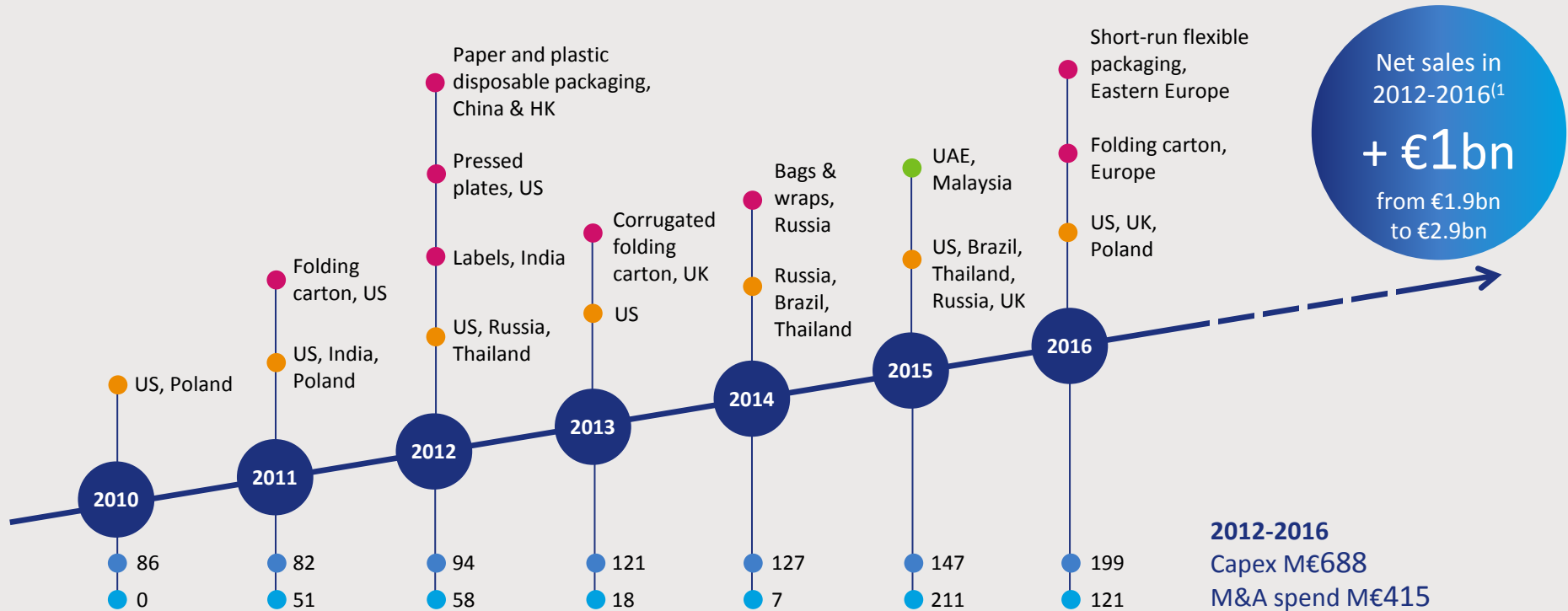
- To expand our footprint
 - To widen our product range
- **To serve our customers better**



We have built a unique global footprint...



... by making major investments in growth in 2012-2016



● Capex, M€ ● M&A spend, M€ ● New product category ● New country ● Countries with major growth investments

¹) Continuing business only

How we support our customers' growth

We invest to expand our network and to improve our capabilities

- Follow global customers
- Serve local customers

We're a safe pair of hands throughout our network

- Global standards locally
- Constant quality & reliable delivery

We offer a wide product range to make our customers' lives easier

- Food packaging experience and planned product range expansion

We take innovation into next level

- Game-changing
- Incremental
- Sustainability enhancing

Enhanced collaboration across competent and experienced teams that we continuously develop

Developing & building our manufacturing capability is in our DNA

Our focus on food enables stronger collaboration between segments

Our purpose:
Helping great products reach more people, more easily



Our ambition:
The preferred global food packaging brand

How we continue to drive growth

Organic growth investments

- Estimated annual CAPEX **40%** of EBITDA

Targeted acquisitions

- Debt firepower **M€400-500**
- Firepower could be doubled with equity
 - Treasury shares
 - Authorization to issue shares

What we do

- Focus on consumer food and drink packaging
- Expand geographically
- Introduce product portfolio extensions and innovations
- Follow major brands to new markets

Outcome in organic CAPEX

- Majority in business expansion
- Improved and fit-for-purpose machinery
- Targeted manufacturing asset velocity 1.5-2

Outcome in M&A

- EBITDA multiples at typical packaging industry levels (8-10+)
- Average net sales/EV in 2014-2016 was 0.8

Stronger collaboration between segments supports profitability

What we have done

- Focus on food
 - Segments share customers and technologies
 - Narrower scope enhances leverage
- **Sourcing benefits** in main raw materials - paperboard, plastic resins and recycled fiber
- Continued **cost containment** (OEE, Lean 6 Sigma, 5S+S, opex focus)
- Improved **operational efficiency** supported by leverage and size
- **Restructuring** in the least performing units when needed

What we will do

- Continue building on our foundation
- Add stronger **COLLABORATION** across segments
 - Sourcing
 - Operations
 - Innovation
 - Commercial
 - People
 - Corporate responsibility

Solid balance sheet management continues...

Topline growth

Profitability

Tight management of operational net assets

- Capex funded through EBITDA with focus on growth
- Continuous improvement in working capital
- Manufacturing asset velocity
- M&A self-funded through profit and debt

Segments focus on RONA → Improved ROI

... and cash flow generation remains in focus

EBITDA margin ambition 14+%

Tight working capital management

Growth CAPEX

Debt management

- Utilize current beneficial finance cost environment to boost further growth

Tax

- Higher tax spend following profitable growth

Self-funded for dividend and growth

- Without raising new equity
- Keeping net debt/EBITDA within ambition of **2-3**
- FCF ambition **M€150**

Solid progress in 2016 towards our long-term ambitions

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Long-term ambition
Organic growth	3%	3%	6%	4%	4%	5+%
EBITDA margin	10.9%	11.2%	11.6%	12.5%	13.3%	14+%
EBIT margin	7.0%	7.4%	7.8%	8.7%	9.4%	10+%
ROI	12.6%	12.1%	12.6%	14.7%	14.7%	15+%
ROE	15.8%	15.8%	16.1%	18.1%	17.7%	18%
Capex/EBITDA	37%	50%	49%	43%	52%	40%
Net debt/EBITDA	1.6	1.6	1.0	1.6	1.8	2-3
Free cash flow, M€	103	56	65	91	100	150
Dividend payout ratio	47%	47%	47%	40%	40%	40-50%

– Continued good progress in 2016 meeting our previous mid-term ambitions

– More work required to realize future opportunities

Growing into the preferred global food packaging brand

– continuing on our strategic path

Grow

AMBITION
10+%

- Organic and innovative growth 5+%
- Acquisitive growth 5+%

Build more

- Continue organic investments
- Continue disciplined acquisitions

Achieve our ambition

The preferred global food packaging brand

Raise EBIT margin

AMBITION
10+%

- Topline growth
- Operating efficiency

Strengthen collaboration

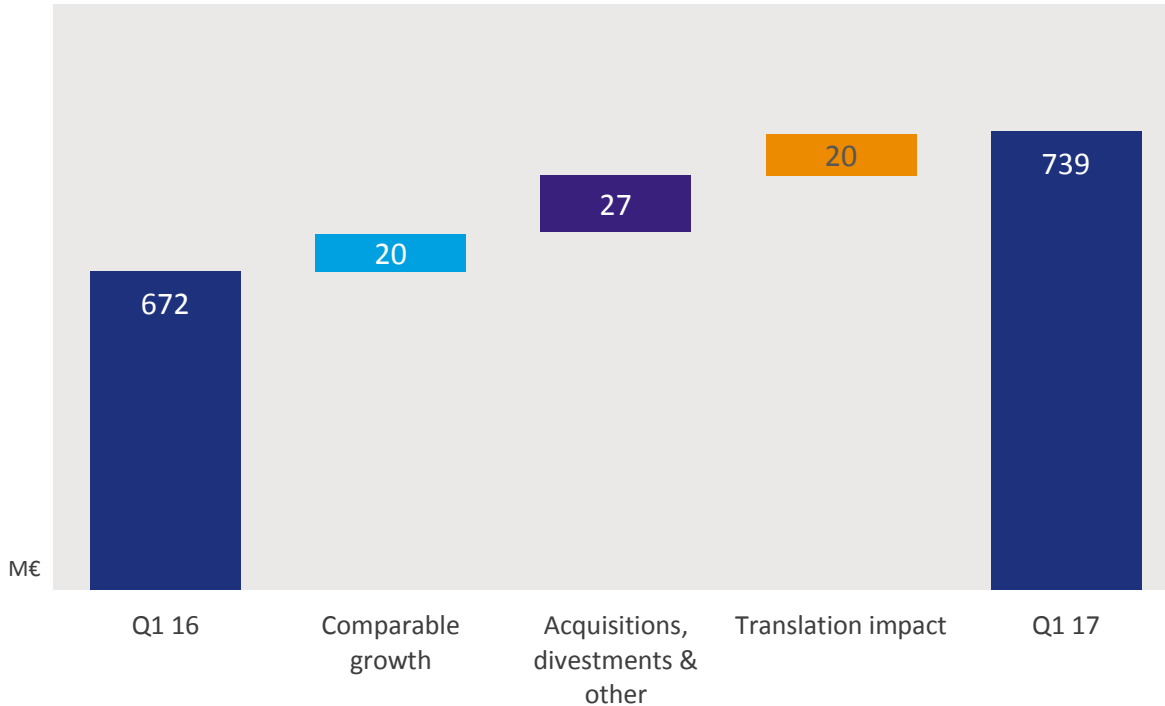
- Focus on food
- Engaged and high performing teams

Live our purpose every day

Helping great products reach more people, more easily.

Q1 2017: Net sales grew and
earnings improved

All-in-all 10% topline growth in Q1 17



Net sales growth split in Q1 17

- 3% comparable growth
- 2% in emerging markets
- 4% from acquisitions
- Positive currency translation impact of M€20
- Demonetization action in India had a negative impact in growth.
Without Indian impact:
 - Group's emerging market growth would have been 6-7%
 - Group comparable growth would have been approx. 5%

All segments grew organically

	Q1 17	Q4 16	Q3 16	Q2 16	Q1 16	2016	Long-term ambitions
Foodservice EAO	3%	3%	5%	7%	7%	5%	5-7%
North America	2%	5%	2%	8%	10%	6%	2-5%
Flexible Packaging	3%	-3%	-3%	2%	1%	-1%	6-8%
Fiber Packaging	4%	6%	6%	5%	4%	5%	5-7%
Group	3%	3%	2%	6%	6%	4%	5+%

- Flexible Packaging segment returned to growth path despite approx. 5% like-for-like net sales decline in India
- Solid growth in Foodservice EAO and Fiber Packaging segments
- Good progress in the North America segment against strong comparison

Net sales grew and earnings improved

M€	Q1 17	Q1 16	Change	FY 2016
Net sales	739.4	672.3	10%	2,865.0
EBITDA ¹	94.0	84.6	11%	381.8
<i>Margin</i>	12.7%	12.6%		13.3%
EBIT ¹	62.8	57.8	9%	267.9
<i>Margin</i>	8.5%	8.6%		9.4%
EPS ¹ , €	0.43	0.40	8%	1.83
ROI ¹	14.6%	14.8%		14.7%
ROE ¹	17.4%	18.3%		17.7%
Capital expenditure	47.0	24.3	93%	199.1
Free cash flow	-8.8	25.6	-134%	100.3

Q1 17 Highlights

- Earnings growth driven by Foodservice EAO and North America segments
- ROI and ROE solid at PY levels
- Negative cash flow due to high capex and seasonal inventory buildup

Foreign currency translation turned positive

	Average rate Q1 16	Closing rates					Average rate Q1 17
		Q1 16	Q2 16	Q3 16	Q4 16	Q1 17	
USD	1.10	1.14	1.11	1.12	1.05	1.07	1.06
INR	74.43	75.43	74.96	75.03	71.09	69.69	71.35
GBP	0.77	0.79	0.83	0.86	0.85	0.86	0.86
CNY	7.21	7.35	7.38	7.48	7.27	7.40	7.34
AUD	1.53	1.48	1.49	1.46	1.45	1.40	1.41
THB	39.29	40.02	39.01	38.88	37.57	36.95	37.40
RUB	82.54	76.31	71.52	70.88	63.26	60.34	62.60
BRL	4.31	4.12	3.59	3.63	3.41	3.36	3.35
NZD	1.66	1.64	1.56	1.55	1.50	1.53	1.50
ZAR	17.47	16.79	16.45	15.47	14.29	13.82	14.09

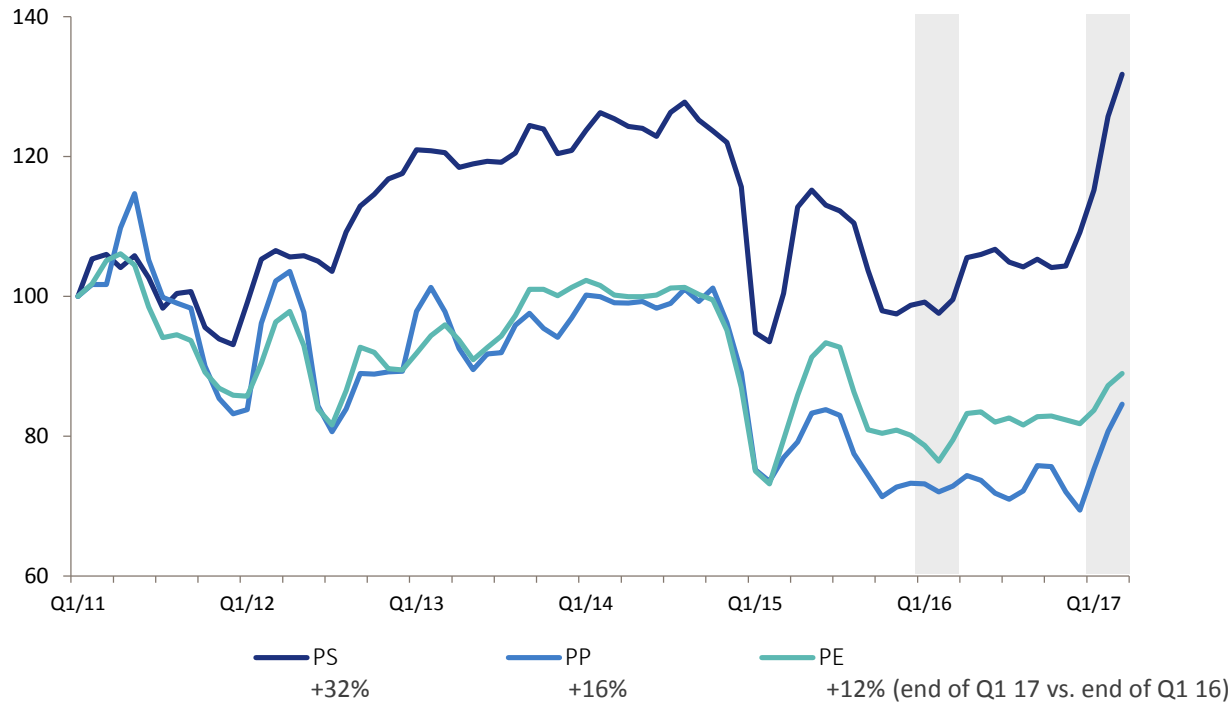
Foreign currency translation impact

Q1 17:

M€ 20 on net sales

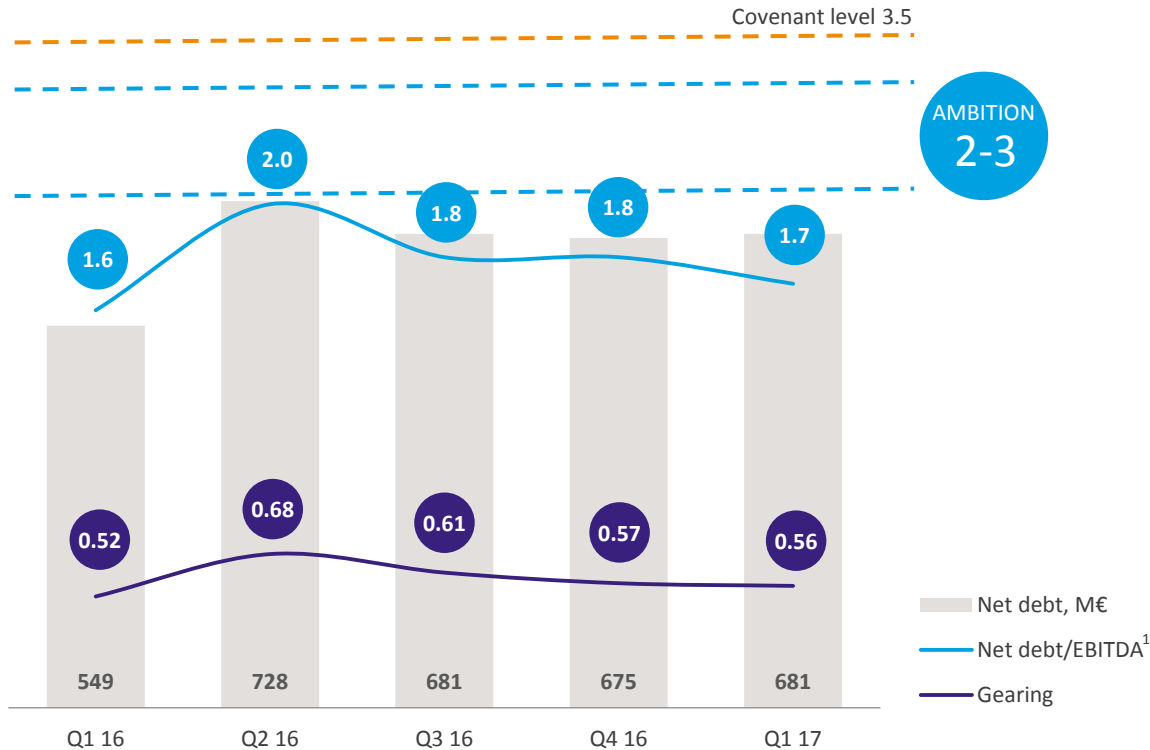
M€ 2 on EBIT

Prices for plastic resins increased



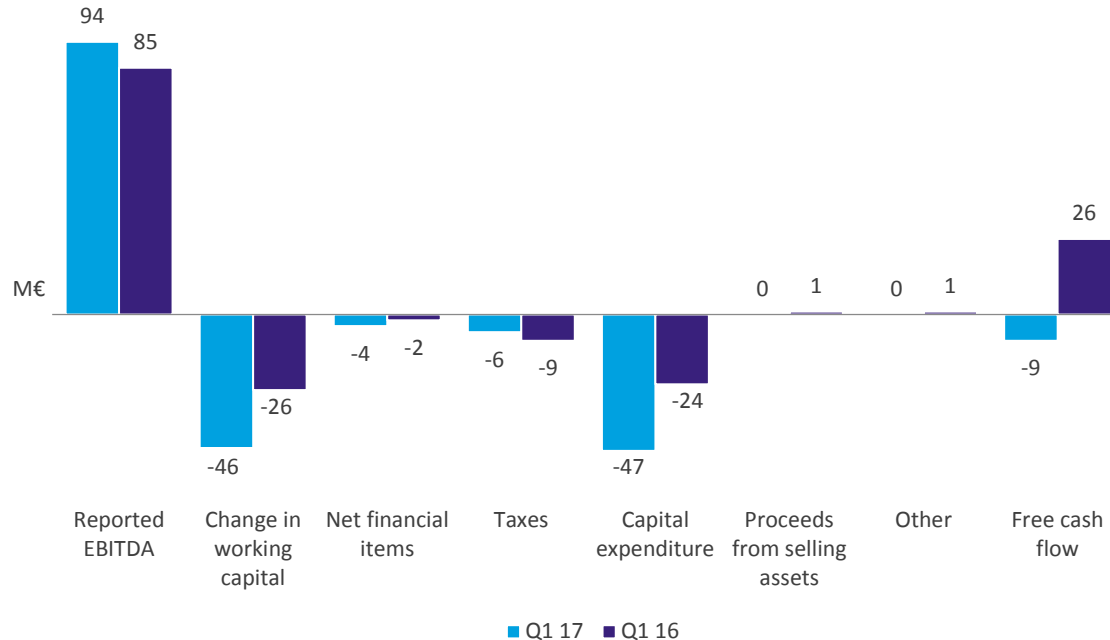
- Prices for plastic resins increased markedly across markets
- Prices for paperboard were relatively stable
- Prices for recycled fiber increased driven by higher demand in Asia

Solid balance sheet allows continuing growth investments



- Net debt/EBITDA stable at 1.7
- At the end of Q1 17
 - Cash and cash equivalents M€100
 - Unused committed credit facilities available M€308
- Schuldschein issued in April extending maturity
- Funds available for acquisitions approx. M€400-500

Free cash flow was negative due to high capex and working capital



- Capex significantly above PY level due to high growth investments especially in the U.S., Poland, India and China
- Working capital impacted by seasonal inventory buildup and sales accelerating towards the end of the quarter

Stable financial position

M€	Mar 2017	Dec 2016	Mar 2016
Total assets	2,946	2,875	2,596
Operating working capital	533	515	474
Net debt	681	675	549
Equity & non-controlling interest	1,222	1,182	1,050
Gearing	0.56	0.57	0.52
ROI ¹	14.6%	14.7%	14.8%
ROE ¹	17.4%	17.7%	18.3%

- Dividend of approx. M€76 to be paid early May
 - Dividend proposal €0.73 per share
 - Payout ratio 40%
 - Yield approx. 2%

Progress towards our long-term ambitions

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Q1 2017	Long-term ambition
Organic growth	3%	3%	6%	4%	4%	3%	5+%
EBITDA margin	10.9%	11.2%	11.6%	12.5%	13.3%	12.7%	14+%
EBIT margin	7.0%	7.4%	7.8%	8.7%	9.4%	8.5%	10+%
ROI	12.6%	12.1%	12.6%	14.7%	14.7%	14.6%	15+%
ROE	15.8%	15.8%	16.1%	18.1%	17.7%	17.4%	18%
Capex/EBITDA	37%	50%	49%	43%	52%	50%	40%
Net debt/EBITDA	1.6	1.6	1.0	1.6	1.8	1.7	2-3
Free cash flow, M€	103	56	65	91	100	-9	150
Dividend payout ratio	47%	47%	47%	40%	40%	n/a	40-50%

Outlook 2017

The Group's trading conditions are expected to remain relatively stable during 2017. The good financial position and ability to generate a positive cash flow will enable the Group to address profitable growth opportunities. Capital expenditure is expected to be approximately at the same level as in 2016 with the majority of the investments directed to business expansion.

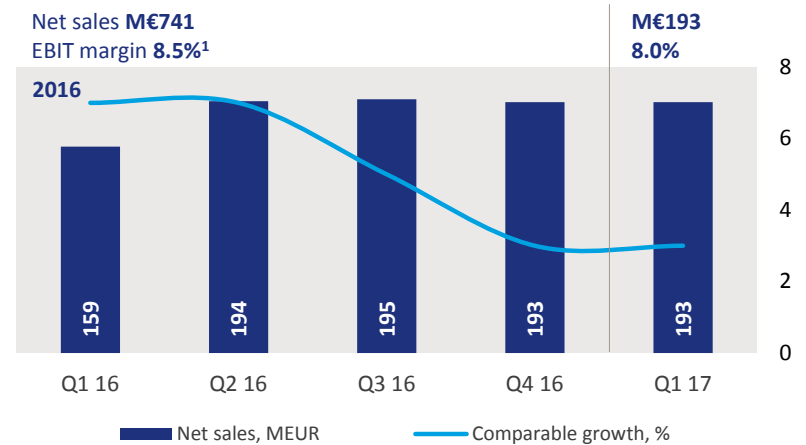
Short-term risks and uncertainties

Volatile raw material and energy prices as well as movements in currency rates are considered to be relevant short-term business risks and uncertainties in the Group's operations. General political, economic and financial market conditions can also have an adverse effect on the implementation of the Group's strategy and on its business performance and earnings.

Q1 2017 by business segment

Foodservice Europe-Asia-Oceania: Solid net sales and earnings growth

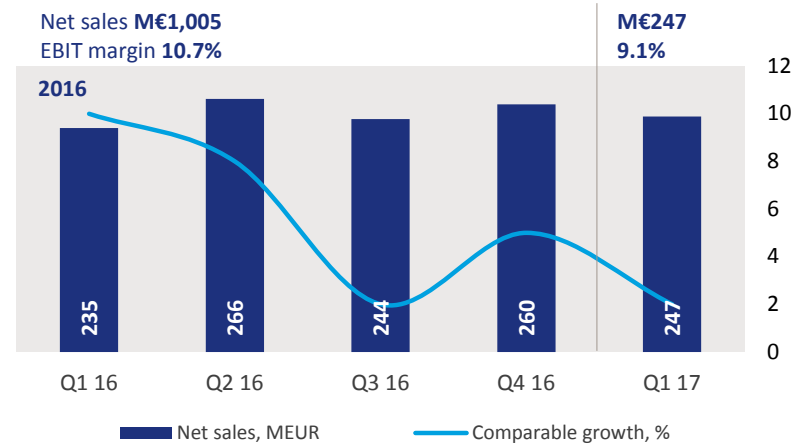
- Organic growth across Europe
- Integration of manufacturing operations in China proceeding
 - Net sales declined due to planned exit of non-core product categories
 - One of the two facilities in Guangzhou sold in April
- Earnings grew driven by net sales growth, operational efficiency, and restructuring actions
- A greenfield paper cup manufacturing unit will be set up in Kiev, Ukraine



Key figures, M€	Q1 17	Q1 16	Change
EBIT	15.4	12.0	28%
<i>Margin</i>	8.0%	7.6%	
RONA	13.4%	14.0%	
Capital expenditure	11.5	5.3	117%
Operating cash flow	13.4	9.4	43%

North America: Solid progress

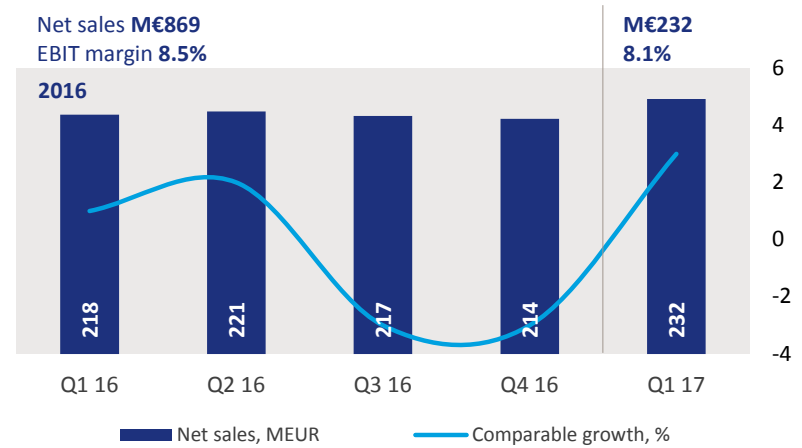
- Sales growth from retail; Easter promotions boosted private label tableware and Chinet®
- Sales of frozen dessert packaging declined
- Profitability improved driven by solid manufacturing performance and volume growth
- Investments in the new facility in Arizona continued and burdened operating cash flow
 - Distribution center commenced operations during Q1 17



Key figures, M€	Q1 17	Q1 16	Change
EBIT	22.5	20.8	8%
<i>Margin</i>	9.1%	8.8%	
RONA	16.0%	14.9%	
Capital expenditure	24.2	10.4	133%
Operating cash flow	-17.1	10.3	-266%

Flexible Packaging: Return to growth path

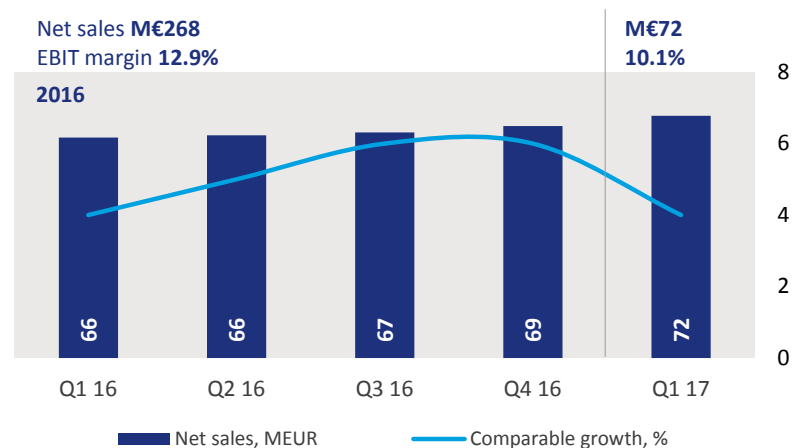
- Net sales grew driven by good development in Southeast Asia, Europe and Middle East
- Net sales declined in India
 - Soft demand following the government’s demonetization action in Q4 16; started to normalize towards the end of Q1 17
 - Adverse impact on the segment’s earnings
 - Without the negative impact of India the segment’s comparable growth would have been 6-7%
- Volume growth, operational efficiency and product mix supported earnings
- Manufacturing operations started in two new sites in Northeast India at the end of Q1 17



Key figures, M€	Q1 17	Q1 16	Change
EBIT	18.9	18.9	0%
<i>Margin</i>	8.1%	8.7%	
RONA	11.5%	11.5%	
Capital expenditure	6.9	4.1	68%
Operating cash flow	16.2	16.7	-3%

Fiber Packaging: Solid net sales growth, earnings declined

- Good volume growth particularly in the UK and Eastern Europe through added capacity
- South America net sales and earnings declined in weak markets
- Earnings declined due to unfavorable product mix and higher raw material prices
- Segment's name has been changed from Molded Fiber to Fiber Packaging



Key figures, M€	Q1 17	Q1 16	Change
EBIT	7.3	8.2	-11%
<i>Margin</i>	10.1%	12.5%	
RONA	15.6%	17.1%	
Capital expenditure	4.3	4.3	0%
Operating cash flow	5.2	3.9	33%

Helping great
products reach more
people, more easily

Appendices

Group financials 2009-2016

		2016	2015	2014 ⁽¹⁾	2013 ⁽¹⁾	2012 ⁽²⁾	2011	2010	2009
Net sales	M€	2,865	2,726	2,236	2,161	2,321	2,043	1,952	1,832
<i>Comparable growth ⁽³⁾</i>	%	4	4	6	3	3	5	3	-5
Adjusted EBITDA ⁽⁴⁾	M€	382	342	259	242	254	208	214	193
<i>Margin ⁽⁴⁾</i>	%	13.3	12.5	11.6	11.2	10.9	10.2	11.0	10.5
Adjusted EBIT ⁽⁴⁾	M€	268	238	175	160	164	128	134	112
<i>Margin ⁽⁴⁾</i>	%	9.4	8.7	7.8	7.4	7.0	6.2	6.9	6.1
Adjusted EPS ⁽⁴⁾	€	1.83	1.65	1.24	1.17	1.19	0.87	0.92	0.57
ROI ⁽⁴⁾	%	14.7	14.7	12.6	12.1	12.6	9.8	12.0	9.6
ROE ⁽⁴⁾	%	17.7	18.1	16.1	15.8	15.8	11.0	14.5	10.1
Capex	M€	199	147	127	121	94	82	86	53
Free cash flow	M€	100	91	65	56	103	65	113	208
Gearing		0.57	0.53	0.32	0.50	0.50	0.49	0.32	0.50
Net debt to EBITDA ⁽⁴⁾		1.8	1.6	1.0	1.6	1.6	1.9	1.2	1.7
Dividend per share	€	0.73	0.66	0.60	0.57	0.56	0.46	0.44	0.38

Net sales grew and earnings improved in Q1 2017

M€	Q1 17	Q1 16	Change	FY 2016	FY 2015	Change
Net sales	739.4	672.3	10%	2,865.0	2,726.4	5%
EBITDA ¹	94.0	84.6	11%	381.8	342.0	12%
<i>Margin</i>	12.7%	12.6%		13.3%	12.5%	
EBIT ¹	62.8	57.8	9%	267.9	237.5	13%
<i>Margin</i>	8.5%	8.6%		9.4%	8.7%	
Net financial items	-5.0	-5.7	-12%	-26.9	-34.2	-21%
Profit before taxes	57.8	52.1	11%	239.3	180.7	32%
Income tax expense	-12.8	-9.4	36%	-47.8	-29.3	63%
Profit for the period	45.0	42.7	5%	191.5	151.4	26%
EPS ¹ , €	0.43	0.40	8%	1.83	1.65	11%

Q1 17 Highlights

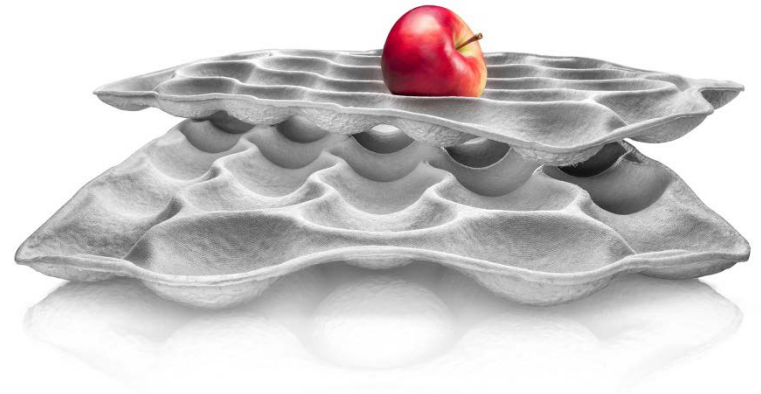
- Solid improvement throughout the P/L
- Higher depreciation and amortization due to investments
- Lower royalty income related to Hershey trademarks
- Tax rate increased to 22%

Quarterly comparable growth by business segment since 2015

	Q1 17	Q4 16	Q3 16	Q2 16	Q1 16	Q4 15	Q3 15	Q2 15	Q1 15	FY 16	FY 15	FY 14	Long-term ambition
Foodservice E-A-O	3%	3%	5%	7%	7%	8%	6%	2%	3%	5%	4%	4%	5-7%
North America	2%	5%	2%	8%	10%	5%	7%	-2%	7%	6%	4%	6%	2-5%
Flexible Packaging	3%	-3%	-3%	2%	1%	-1%	5%	4%	5%	-1%	3%	7%	6-8%
Fiber Packaging	4%	6%	6%	5%	4%	6%	5%	5%	5%	5%	5%	9%	5-7%
Group total	3%	3%	2%	6%	6%	4%	6%	1%	5%	4%	4%	6%	5+%

13 acquisitions completed since 2011

- Paris Packaging, Inc., US, September 2011 (North America)
- Ample Industries, Inc., US, November 2011 (North America)
- Josco (Holdings) Limited, China, April 2012 (Foodservice E-A-O)
- Winterfield, LLC, US, August 2012 (North America)
- Webtech Labels Private Limited, India, November 2012 (Flexible Packaging)
- BCP Fluted Packaging Ltd., UK, November 2013 (Foodservice E-A-O)
- Interpac Packaging Ltd., New Zealand, August 2014 (Foodservice E-A-O)
- Positive Packaging, India, January 2015 (Flexible Packaging)
- Butterworth Paper Cups, Malaysia, March 2015 (Foodservice E-A-O)
- Pure-Stat Technologies, Inc., US, July 2015 (North America)
- FIOMO a.s., Czech Republic, January 2016 (Flexible Packaging)
- Delta Print and Packaging Ltd., UK, May 2016 (Foodservice E-A-O)
- Val Pack Solutions Private Limited, India, July 2016 (Foodservice E-A-O)

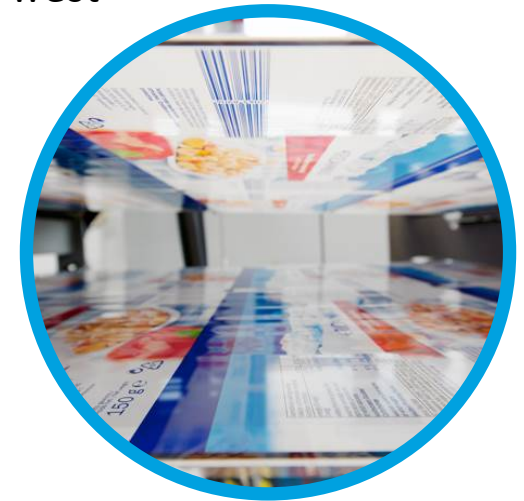


In total approx. M€ 585 of annual net sales acquired for M€ 466⁽¹⁾

More details per acquisition are available on our website www.huhtamaki.com/investors/financial-information/acquisitions-and-divestments

Expansion into Eastern Europe and capability for shorter runs

- We acquired FIOMO in Czech Republic in January 2016
- 1 plant located in Prague
- Situated in the middle of Europe and serving markets east and west
- Dedicated to offset printing for flexible packaging
- Complementing our offering in Europe with short run jobs and campaigns
- Deb-free purchase price M€28
- Annual net sales approx. M€21
- EBITDA margin approx. 12%
- Approx. 120 employees
- Proven and experienced management team



Huhtamaki entered the folding carton packaging business in Europe by acquiring Delta Print and Packaging in May 2016

- Manufactures bespoke printed folding carton packaging for the UK and European foodservice, packaged food and retail markets
- Plants in Belfast, UK and Gliwice, Poland
- Net sales for 2016 expected at approx. M€70
- Debt-free purchase price M£80 (approx. M€103)
- Complementary product range and world-class technology
- Geared for growth – manufacturing unit in Poland brand new



Huhtamaki entered the foodservice packaging market in India

- Huhtamaki acquired 51% of Val Pack Solutions Private Limited, a privately held paper cup manufacturer based in Mumbai, in July
- Valpack is a well-established company with high manufacturing standards
- Annualized net sales approx. M€4
- Huhtamaki will focus in growing the business further
 - Investments in additional capacity
 - Expansion of foodservice packaging product offering
- One manufacturing unit with approx. 100 employees
- Debt-free purchase price approx. M€2



Huhtamaki invests M\$100 in expansion to the US west coast

- A world class manufacturing and distribution unit will be set up in Goodyear, Arizona, close to Phoenix
- Serves southwest and west coast foodservice packaging and retail tableware markets with full range of foodservice packaging products
- Total investment expected to exceed M\$100, majority will be spent in 2016-17
- Distribution center will be taken into use in early 2017 and manufacturing is scheduled to begin in late 2017



Huhtamaki to expand and modernize operations in South China

- Huhtamaki will invest M€15 in the expansion and modernization of its manufacturing operations in Guangzhou, South China
- China is an important market for our quick service and specialty coffee customers
 - Growing population
 - Rapid urbanization
- The investment includes site expansion, improvements in plant layout and new high-speed machinery
 - Creates a modern, efficient, high-capacity manufacturing unit
- Majority of the investment will take place in late 2016 and early 2017



Flexible Packaging invests to boost growth in emerging markets

Greenfield in Egypt

- Huhtamaki's entry into manufacturing flexible packaging in Africa
- State-of-the-art manufacturing unit in the greater Cairo area
- Huhtamaki to own 75% of the JV
- Serves both global and local flexible packaging customers and other countries on export-basis
- Up-and-running from the beginning of 2018

Total investment for Huhtamaki approx. M€17

3 projects in India

- 2 new units in North East India
 - Flexible packaging manufacturing unit in Assam
 - Label manufacturing unit in Sikkim
 - Both expected to start manufacturing in H1 17
- Relocation and modernization of a label manufacturing unit in Mumbai
 - Expected to be finalized by the end of 2017

Total investment approx. M€9

Additional M€26 to be invested in growth in emerging markets

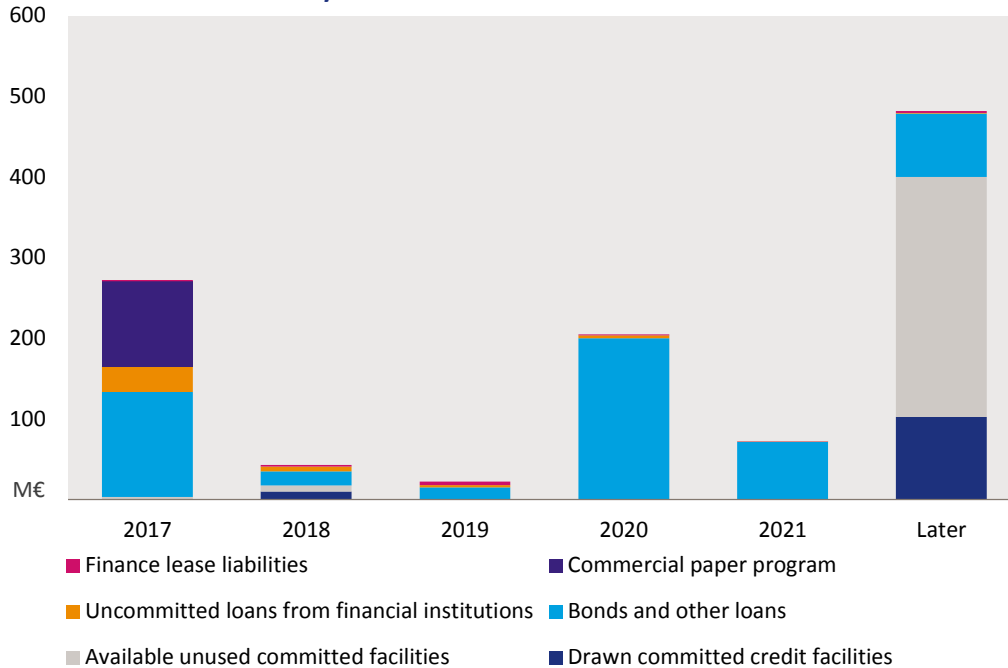
Foodservice packaging greenfield in Ukraine

- Huhtamaki will enter manufacturing foodservice packaging in Ukraine by setting up a greenfield paper cup manufacturing unit in Kiev
- We've been present in Ukraine since 2002; Currently Ukrainian foodservice packaging markets served on an export basis from Poland
- With local manufacturing we will be able to better support growth ambitions of both our local and global customers
- Population of approx. 36 million and good location to service the neighboring countries
- Full range of paper cups for cold and hot drinks
- Manufacturing operations are expected to begin during 2018
- The unit is expected to employ approx. 50 employees
- The unit will become part of the Foodservice EAO business segment



Debt maturity structure unchanged

Debt maturity structure March 31, 2017

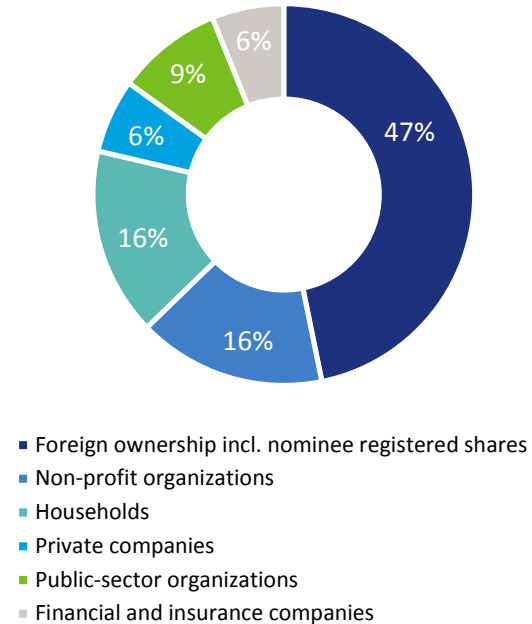


- Schuldschein issued in April 2017 extending maturity
- Average maturity at 3.7 years as of end of Q1 17 (3.9 at the end of 2016)

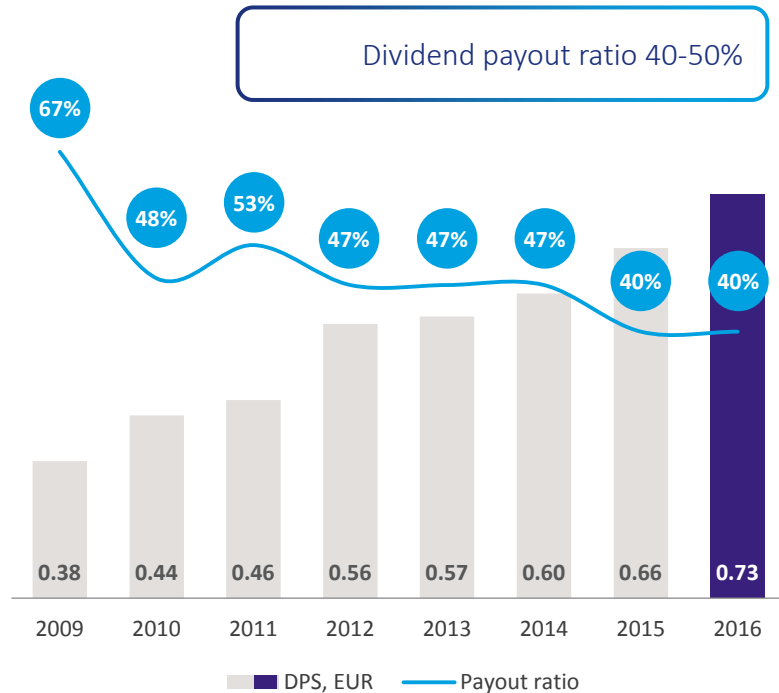
Ownership

- 29,301 registered shareholders at the end of March 2017
- 53% of shares in domestic ownership
- 16% of shares controlled by non-profit organizations
 - Finnish Cultural Foundation a major owner since 1943, current ownership 11%
- Number of outstanding shares 107,760,385 including 3,723,484 of the Company's own shares

Shareholder distribution by sector
March 31, 2017



The Board of Directors aims at predictable and growing dividends



- The Board proposes a €0.73 dividend per share
- Adjusted EPS €1.83
- Free cash flow before dividends M€100 for FY 2016
- Based on Board proposal, 11% increase in dividend
 - Payout ratio 40%
 - Dividend yield¹ 2.1%
- Dividend +92% since 2009
- Dividend CAGR for 2009-2016 is approx. 10%

Financial calendar 2017

July 21

Half-yearly Report
2017

October 26

Q3 17 Interim Report



Disclaimer

Information presented herein contains, or may be deemed to contain, forward-looking statements. These statements relate to future events or Huhtamäki Oyj's or its affiliates' ("Huhtamäki") future financial performance, including, but not limited to, strategic plans, potential growth, expected capital expenditure, ability to generate cash flows, liquidity and cost savings that involve known and unknown risks, uncertainties and other factors that may cause Huhtamäki's actual results, performance or achievements to be materially different from those expressed or implied by any forward-looking statements. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Such risks and uncertainties include, but are not limited to: (1) general economic conditions such as movements in currency rates, volatile raw material and energy prices and political uncertainties; (2) industry conditions such as demand for Huhtamäki's products, pricing pressures and competitive situation; and (3) Huhtamäki's own operating and other conditions such as the success of manufacturing activities and the achievement of efficiencies therein as well as the success of pending and future acquisitions and restructurings and product innovations. Future results may vary from the results expressed in, or implied by, forward-looking statements, possibly to a material degree. All forward-looking statements made in this presentation are based on information currently available to the management and Huhtamäki assumes no obligation to update or revise any forward-looking statements. Nothing in this presentation constitutes investment advice and this presentation shall not constitute an offer to sell or the solicitation of an offer to buy any securities or otherwise to engage in any investment activity.

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